August 2 2022

# S+G Intern Project

Siegel+Gale

Agenda

Introductions Goals Define Develop Design Deploy Q&A

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### Your West Coast Siegel+Gale Intern Team



Jay Lee Research



Valentina Palacios Strategy



Brooke Baker Brand Comm



Hannah Gordon Brand Comm



Ibukun Babatunde Naming



Tracy Fu Design



Thien Le Experience



Blazej Mosinski Brand-led Change



Kevin Le Business Development



Victoria Mora Account Management

Agenda

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#### Project

Re-define Blockbuster, making it the future of all aggregated streaming for individuals to watch what they love in one place.

### **Our Opportunity**

Our approach is to revive a legacy to not only engage users, but to give them a better experience at a better price. Bring the joy and humanity that Blockbuster gave them, while also the functionality.

### Siegel+Gale

Agenda

Introductions Goals Define Develop Design Deploy Q&A

## **Research methodology**

### Qualitative

#### **Competitive Audit**

- 6 Competitors, who will be partners
- 3 Complementary services

Analogous research

#### Interviews

2 Stakeholders

12 qualitative interviews with S+G employees

#### **Quantitative analysis**

Fielded a survey in June 2022 with an audience of #137

69% women, 29% men, 2% non-binary

52% between ages 18-25

35% between ages 26-45

# **Competitive Audit Summary**

# These competitors have claimed some rich branding territories



Connecting people with stories



The platform for kids and those who share a youthful spirit

## HBOMOX

The gold standard of premium original programming



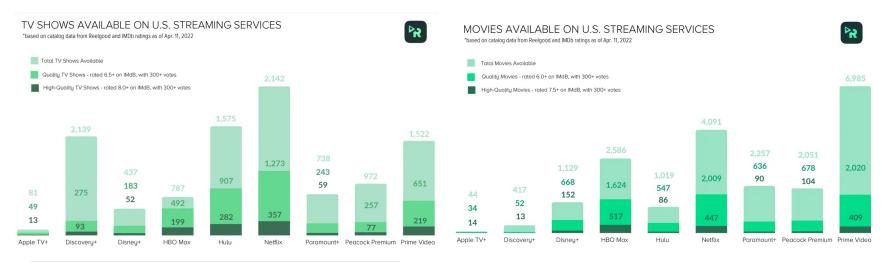
A multidimensional immersive experience

## hulu

TV options that accommodate to everyone's budget

# So much content is overwhelming and paralyzing half of U.S. viewers

# US streaming libraries has more than 817,000 titles a # that continues to grow



HOME > DIGITAL > NEWS

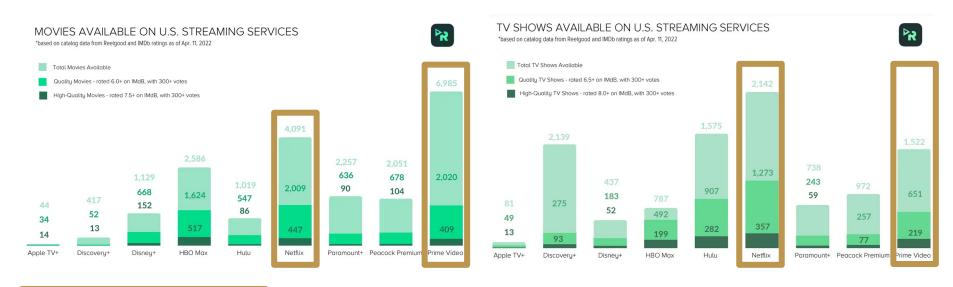
Apr 6, 2022 7:44am PT

Video Glut: More Than 817,000 Titles Now Available on U.S. Streaming and TV Services, up 26% in Just Over Two Years, Nielsen Says

By Todd Spangler ∨

f y 🥶 🖾 ..

# Just Netflix and Amazon Prime Video have more than 14,740 titles



### Prime Video: 8,507

### Netflix: 6,233

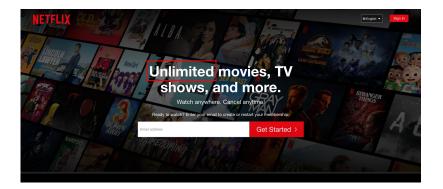
- Disney bundle (Hulu, Disney +, ESPN +) : 4,160
- HBO Max: 3,373

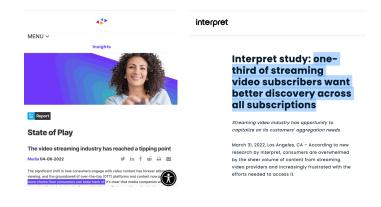
## **Consumers are feeling overwhelmed by** the number of streaming options

### Having too much content isn't useful if users can't find it

## Users want better discovery across all subscriptions

**43%** give up on searching for content if they can't find it in a few minutes





# Platform choices are creating a choice overload on viewers

Harvard Business Review

**Decision Making And Problem Solving** 

### More Isn't Always Better

by Barry Schwartz

I don't prefer one over the other but am annoyed that everything is so dispersed.

My 3 main categories are Sports, 'background noise' TV, 'Active Watching' content like breaking bad, GOT, high quality sit down no distractions.

But I've to subscribe to 15 things to see all that.

Siegel and Gale employee



### Finding 1

So much content is paralyzing half of U.S. viewers

### **Opportunity 1**

Having a breadth of choices will help attract customers but it is imperative to **curate the content for users making discovery easier** 

## People are frustrated by the complexity that comes with managing these subscriptions

## **Payments**

## Estimate prices per streaming service

HBOMOX	\$14.99
	\$14.77
NETFLIX	\$12.99
hulu	\$11.99
<b>H</b> •WTIME	\$10.99
CBS	\$9.99
prime video	\$8.99
STARZ	\$8.99
Disnep+	\$6.99
<b>⊈</b> tv+	\$4.99
*Price of premium, com	mercial-free optior



Tracking the payments is just one aspect

## Customers are enrolled for services no longer in use

I don't even know how much I am paying in total, I've over 4 accounts or more. To be honest, I don't even know how many services I am paying at this moment.

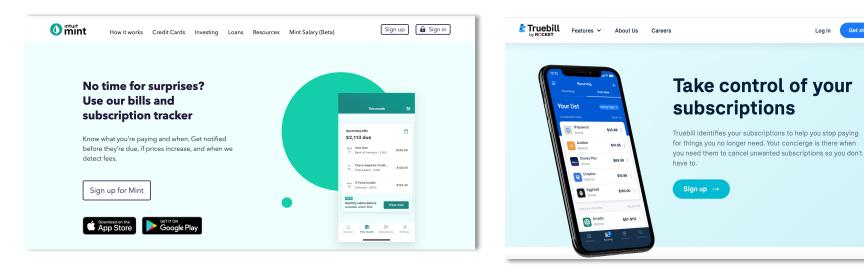
Siegel + Gale employee

CHAS	E 🕤 🕴 MEDIA CENTE
Announcements	Leadership
PAYMENTS AND CARDS Survey from C Reveals That T of Consumers	wo-Thirds Have
Forgotten Abo One Recurring In The Last Yea Chase credit cardmembers no	<mark>g Payment</mark> ar

is /

Chase credit cardmembers now have a tool to help manage where their cards are digitally stored with increased visibility into recurring spends

## **Out-of-the-field companies are helping users to take** control of their subscriptions

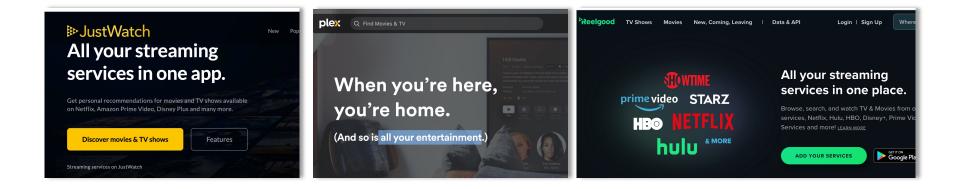


#### Truebill

Mint

Get started

# Apps are helping companies to manage their video library



### Finding 2

So much content is paralyzing half of U.S. viewers

People are frustrated by the complexity that comes with **managing these subscriptions** 

### **Opportunity 2**

Having a breadth of choices will help attract customers but it is imperative to curate the content for users making discovery easier

Consolidating all the streaming content in a single place, while providing a seamless management experience

## **Entertainment is meant to be shared**

## Entertainment as a force for human connections



## Technology has given us capabilities



## But has also fostered individualization



# Netflix has moved from a functional brand positioning to an emotional one



Movie enjoyment made easy Connecting people with stories

## 80% feel nostalgia towards Blockbuster

# People miss the experience that Blockbuster provided

**BuzzFeed** Quizzes TV & Movies Shopping Videos News Tasty

## **1.** Growing up, this place was synonymous with happiness for many of us.



Facebook: Cosasdemipaisrd

#### People miss the ritual of going to Blockbuster with friends and family,

whether that's picking out a movie, committing to a movie night, or wondering if the movie was a good pick

"Walking around the store with my young children hoping the movie they wanted was in stock. I miss touching the plastic covers of the movie, **felt more like a movie experience**, and the snacks that my kids loved, felt like a treat "

## Former employees share the spark for Blockbuster and still hold memories from their time there

### "It was an intimate place... you start building a relationship with frequent customers. It is like

when you go to your favorite coffee shop, you walk in and the barista knows how you like your coffee, with milk or without, sweet or not. Sometimes, I will put this movie aside for some clients."



### **Finding 3**

So much content is paralyzing half of U.S. viewers

People are frustrated by the complexity that comes with managing these subscriptions

Entertainment is meant to be shared

### **Opportunity 3**

Having a breadth of choices will help attract customers but it is imperative to curate the content for users making discovery easier

Consolidating all the streaming content in a single place, while providing a seamless management experience

Tapping into positive memories that people have when visiting a Blockbuster store. While reimagining what entertainment can be today and how we can create human connections through entertainment

## Research

## **Overview**

#### What we know

Too much content scattered across different platforms

Managing subscriptions is frustrating

People miss the ritual of going to Blockbuster with friends and family

#### What we wanted to learn

Drivers and deterrents of purchase intentions People's behaviors while streaming Attitudes toward current streaming services Attitudes toward the Blockbuster brand

## **Key Findings**

**#1: High demand for bundles** 

**#2: Skeptics want to see** Blockbuster modernize **#3: People want more immersive entertainment** 

#4: Superfans love content discovery

Most people are not subscribed to bundles but are highly interested in one Skeptics of Blockbuster want them to be more creative and innovative People often multitask while streaming and want unique ways to celebrate their entertainment Superfans of Blockbuster spend more time searching for and watching content than Skeptics

# Finding 1: There is a high demand for discounted bundles



# 71%

Platforms per person

did not buy through a bundle

**87%** 

expressed they would likely adopt a new service that bundles different streaming platforms at a discounted price

Questions going from left to right: Please select all the streaming services that you use. Are any of the previous selections through a streaming bundle? Imagine there's a new aggregate streaming platform that bundles different platforms (Netflix, Hulu, Prime Video etc.) at a discounted price. How likely would you be to adopt this new service?

### Finding 2: People expect the core attributes of the brand to stay the same

Past	Future	
Authentic	Authentic	
Approachable	Approachable	
Accessible	Accessible	
Retro	Creative	
Enthusiastic	Innovative	

Questions going from left to right: Please rate the importance of each element of the Blockbuster brand on a scale of 1 to 10, with 10 being extremely important and 1 being not at all important. Using a 5 point scale, please rate how much you feel each attribute describes the Blockbuster brand? If you feel the attribute describes them completely, give them a "5". If the statement does not describe them at all, use a "1".

# Finding 2: What would Blockbuster's personality be like?

### Authentic

"Nothing cliche, just fun treats and dinner. **He's not** weird but just cool enough to tell jokes, also kind of deep. Someone with a lot of stories to tell."

#### Approachable

"Blockbuster would look a little old and have outdated but **charming personality traits**, I think blockbuster would be wearing anything for comfort."

#### Accessible

"There's too much content to pick from now. At Blockbuster, all the releases were on the wall which drew me in....Before, there was the right mount of choice. It used to be fun to go to the store with your friends."

S+G employee

S+G employee

S+G employee

Questions going from left to right: If Blockbuster was a person, what would their personality be like? Can you share a memory of Blockbuster? What do you miss most?

#### Finding 2: The brand has new expectations

Past	Future
Accessible	Accessible
Approachable	Approachable
Authentic	Authentic
Retro	Creative
Enthusiastic	Innovative

Questions going from left to right: Please rate the importance of each element of the Blockbuster brand on a scale of 1 to 10, with 10 being extremely important and 1 being not at all important. Using a 5 point scale, please rate how much you feel each attribute describes the Blockbuster brand? If you feel the attribute describes them completely, give them a "5". If the statement does not describe them at all, use a "1".

#### Finding 2: People want to see the brand modernize

#### Creative

"using new nontraditional ways to tackle traditional problems, rather than propose some solutions that are too disconnected from the reality"

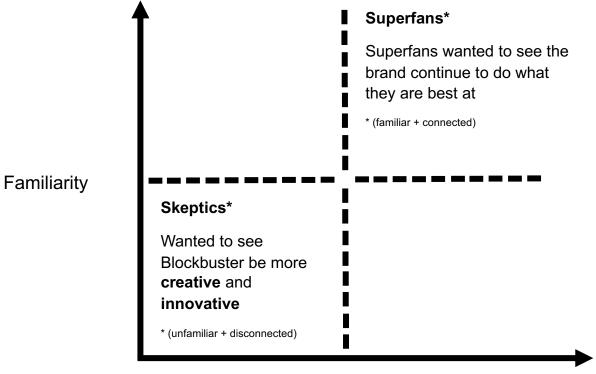
#### Innovative

"Actively encourage and reward employees for new ideas, encourage external collaboration by partnering with startups or other companies to access new ideas and technologies"

• S+G employee

• S+G employee

#### Finding 2: Creative and Innovative scored high amongst Skeptics



#### Connectedness

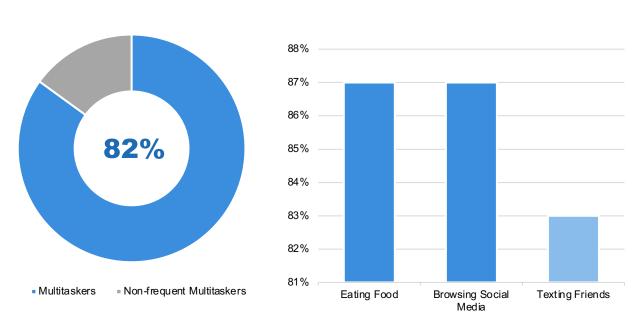
Questions going from left to right: To what extent do you feel familiar with the Blockbuster brand? To what extent do you feel connected to the Blockbuster brand?

# Finding 3: People enrich their viewing experience by multitasking

**Frequent Multitaskers** 

Fandom State of Streaming 2022 Annual Report

53% consumers look for more ways to celebrate their entertainment interests outside of just watching the content

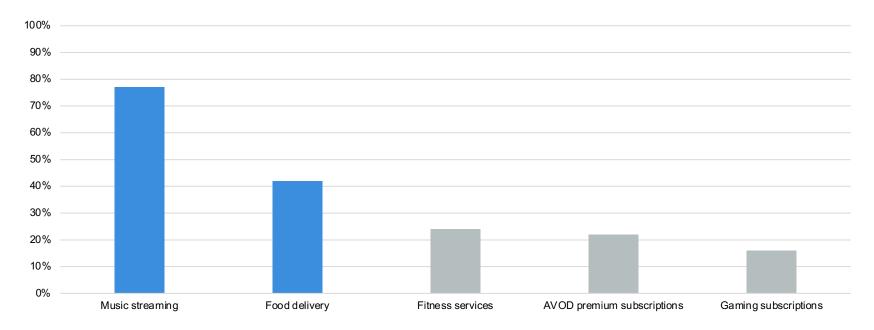


**Top 3 activities** 

Questions going from left to right: How often do you do other activities while streaming? What do you typically do while you stream?

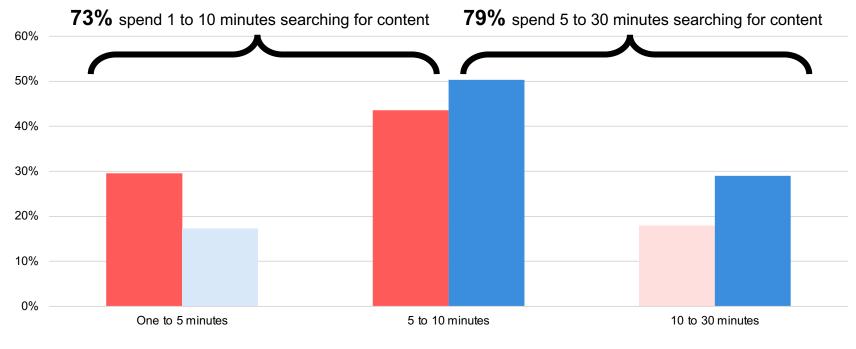
# Finding 3: Food delivery could compliment the streaming experience

Additional services that would increase likelihood of subscription



Questions going from left to right: Which of these additional services would increase the likelihood that you would subscribe to a video streaming service?

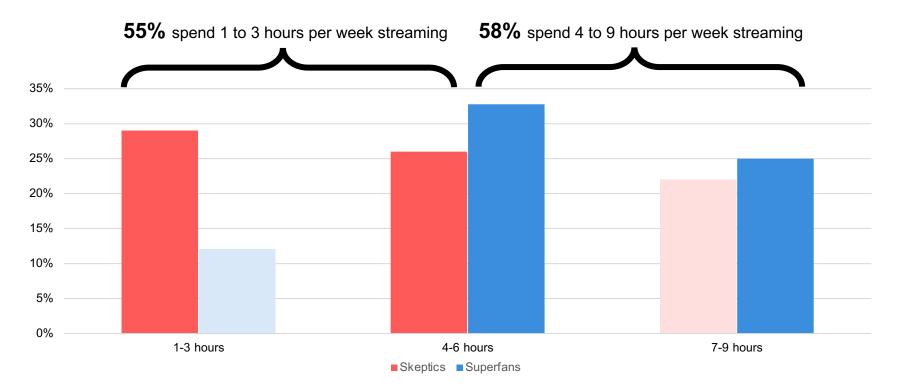
# Finding 4: Superfans spend more time discovering content than Skeptics





Questions going from left to right: Which of these additional services would increase the likelihood that you would subscribe to a video streaming service?

# Finding 4: Skeptics spend less time streaming than Superfans



Questions going from left to right: Which of these additional services would increase the likelihood that you would subscribe to a video streaming service?

#### **Key Findings + Opportunities**

#1: High demand for bundles	#2: Skeptics want to see Blockbuster modernize	#4: People want more immersive streaming experiences	#3: Superfans love content discovery
Most people are not subscribed to bundles but are highly interested in one	Skeptics of Blockbuster want them to be more creative and innovative	People often multitask while streaming and want unique ways to celebrate their entertainment	Superfans of Blockbuster spend more time searching for and watching content than Skeptics
Opportunity 1	Opportunity 2	Opportunity 3	Opportunity 4
Provide an aggregate streaming service that discounts multiple platforms into one bundle	The platform's logo and interface should reflect these attributes by looking modern	Consider including food delivery service and ways to engage with friends while watching	Superfans potentially want more interactive search experiences

## And now...Our brand

Entertainment that includes cinema, sports, gaming, AR/VR, and even complementary experiences Entertainment has the power to fuel connections by connecting many platforms of entertainment, we can; propel the industry forward, provide a more integrated experience for users and companies and embrace human connections

## **Entertainment powers connections**

One universe of entertainment built through connections

#### **Direction**

#### **Entertainment powers connections**

We are back to reset the direction of the industry to make it simpler but richer. By reviving experiences and powering new synergies across the full spectrum of entertainment we will enhance the experiences of users and providers

#### **Strategic imperatives**

Based on our opportunities

#### **Opportunity space 1**

Providing entertainment with ease by consolidating all the streaming content in a single place

#### **Ease of entertainment**

Improve content discovery by providing a seamless experience through a single provider

Across communication, we must differentiate between; streaming devices, Apps that manage library content, and Streaming platforms.

#### **Opportunity space 2**

Lean into Blockbuster's past experiences, and create human connections through entertainment

#### We prioritized experience over just delivering content

Create partnerships to create an immersive experience

Create features to encourage connectivity and interaction

Promote a working culture where employees share and live their passion for entertainment

#### **Opportunity space 3**

The new brand should be more creative and innovative while keeping Blockbuster's core attributes

## Lean into our legacy and experience, while looking to the future

The branding should be modern, while paying tribute to Blockbuster's brand legacy

The brand should create partnerships with complementary services

#### **Positioning overview**

#### **Our Platform** Entertainment powers connection



Movie enjoyment made easy

Connecting people with stories



Creating happiness through magical storytelling

The gold standard of premium original programming

HBOMOX

A multidimensional, immersive experience

prime video

hulu

Accommodating TV options to fit your budget

Agenda

Introductions Goals Define Develop Design Deploy Q&A

## **Voice Attributes and Personality**

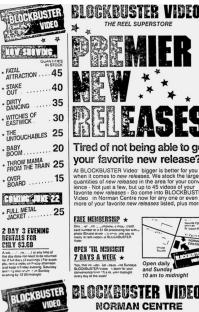
# How does our platform sound and act?

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#### **Previous Messaging**



#### Competitive



Tired of not being able to get your favorite new release? At BLOCKBUSTER Video' bigger is better for you when it comes to new releases. We stock the largest quantities of new releases in the area for your conven-

favorite new releases - So come into BLOCKBUSTER Video in Norman Centre now for any one or even more of your favorite new releases listed, plus more!



#### Finding

Blockbuster's old advertising sounded conversational, bold, fearless, and occasionally abrasive.

#### **Opportunity**

Refine our messaging and voice to sound more polished and consistent while still sounding human.

#### **Key themes and messages**

#### Exceptional experience

Connection

#### **Forward thinkers**

#### **Passion for content**

The customer is at the center of all we do, as it always has been. We connect people and companies. Adapting towards the future by constantly learning.

We are content connoisseurs and use this knowledge to excite the world.

We take pride in our brand and its origin, always leaning into our legacy by delivering the same pleasant and welcoming store experience, followed by the euphoric feeling of watching movies and shows with your loved ones and a snack. We encourage users to connect with one another through content. Whether by reading your friend's reviews or watching it simultaneously, our platform ensures that users are enjoying together. We are always growing and striving for better as a brand. Curiosity drives us as we reimagine what Blockbuster can be; pushing boundaries and bringing our customers with us. We continue to build relationships with our customers and ask what we can do to create what's next. Entertainment excites us and we use that passion to provide the best possible service to our customers– never settling as we share that feeling with others. By offering our knowledge, users never have to spend more time scrolling than watching.

#### **Our voice**

#### Inviting

We are available to help with all user needs.

We greet customers with enthusiasm and ensure they feel excited to be on our platform.

#### Accessible

Any and all customers are welcome to our platform, and we ensure that our services are easy to understand.

#### Adaptive

We adapt to meet customers' needs, while also adapting to the current state of the market to offer the best possible solutions to problems at hand.

#### Dedicated

We're movie buffs, and we are passionate about it. Not only are we dedicated to the content that we provide but dedicated to our customers' experience while watching it.

Sounds:	Sounds:	Sounds:
Friendly, not formal	Receptive, not obedient	Curious, not interrogative
Quirky, not unusual	Clear, not blunt	Optimistic, not unrealistic
Excited, not eager	Assuring, not demanding	Caring, not concerned

#### Sounds:

Knowledgeable, not cockyWitty, not comicalPassionate, not pushy

## Now... onto our name

lbukun

Siegel+Gale

#### The Naming Ask:

**Create Official Titles for:** 

#### The Platform The Bundles The Content Assistant

#### **Our criteria**

#### Things we explored

Ease and simplicity

Community

Nostalgia, Legacy

Freedom, Options

One (comprehensive, total solution)

#### Things we avoided

Names that are not serious enough for potential partners (Netflix, Hulu, HBO Max)

Leaning **too** much into Blockbuster's legacy– ex. (Blue, simply "Blockbuster") Word parts – Plus, Max, Flix

#### Style of name

Descriptive, Suggestive, Creative

"Blockbuster" will be included as modifier, but should be detachable (Either "Blockbuster \_", "\_, by Blockbuster")

One word or two-word names – (ex. Bluster, We Watch)

Preferably includes a word that begins with "B"

Global name that can be translated across cultures

#### **Plus says everything and nothing**





On-Demand streaming

Exclusive programming

On-Demand streaming, Exclusive programming, Live Sports

On-Demand streaming, Exclusive programming, Live Sports Cn-Demand streaming Exclusive programming











#### **Select Considered Options**

Ease, Simplicity	Community	Nostalgia, Legacy	Freedom, Options	Comprehensive
Ве	Beacon	Bold	Bloom	Bridge
Breeze	Bond	Lore	Blossom	One
Breathe	Band	Rewind	Pilot	YouNight
Buoyant	We Watch	ReBoot	Liberty	2gether
Pure	Tide	Phoenix	Neo	Total

# The Block

Siegel+Gale

#### The Naming Ask:

**Create Official Titles for:** 

#### The Platform The Bundles The Content Assistant

Mentimeter

9

# boom bend bond bloom begin to

Names

Siegel+Gale

#### Bundle names go beyond the initial point of purchase

#### The Begin Bundle

Encourages users to upgrade Accessible (vs. "Basic")

#### The Bigger Bundle

Communicates to users that is an upgrade from the previous bundle

#### The Blanket Bundle

All encompassing

A nod to the comfort item used when many watch their entertainment, specifically at home

#### The Naming Ask:

**Create Official Titles for:** 

The Platform The Bundles The Content Assistant

# Buster

Siegel+Gale

#### We wanted our content assistant to retain our legacy

We named our assistant **Buster**, a tool to aid our users within the experience of our platform

The name Buster allows us to use all parts of our old name, throughout our product and brings the familiarity from our physical locations into our new digital world

Agenda

Introductions Goals Define Develop Design Deploy Q&A

Logo

# **BLOCK**

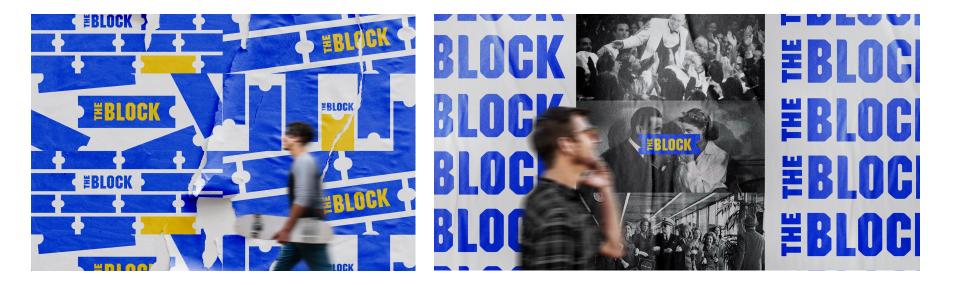


# *BLOCK*

Logo for web

Logo for commercials

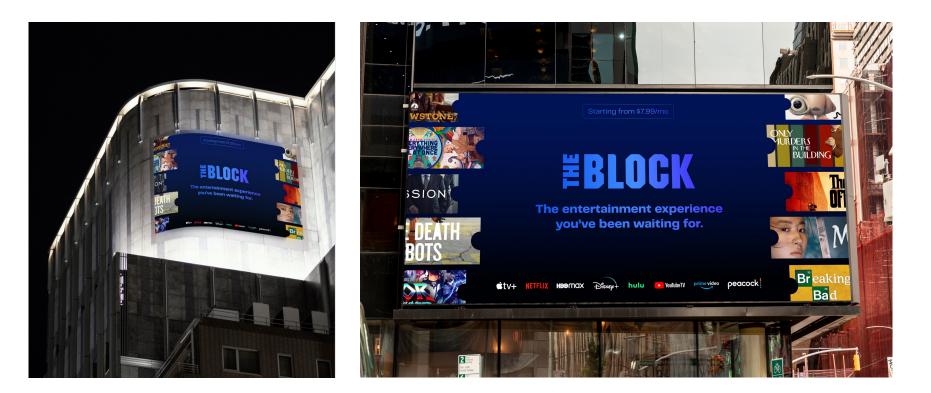
#### **Marketing Graphics**



#### **Marketing Graphics**



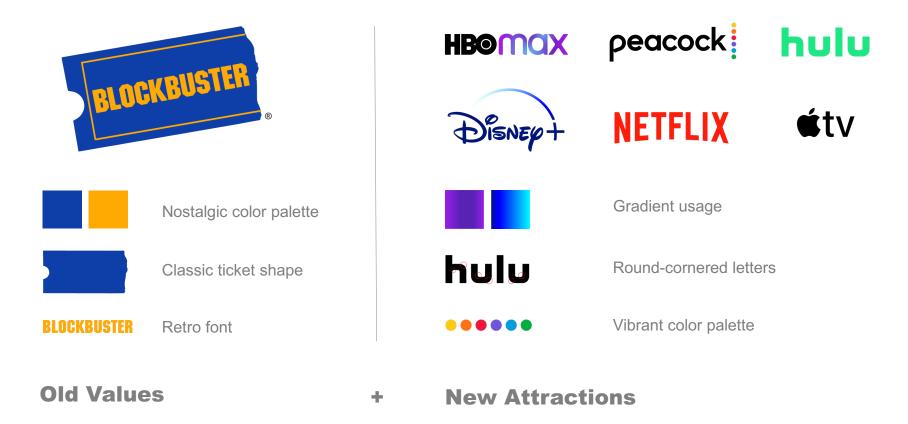
## **Marketing Graphics**



## **Marketing Graphics**



#### **Our Needs**



## **Color Palette**



New Blockbuster Blue Hex #0952f1 RGB 9/82/141 CMYK 84/68/0/0



New Blockbuster Yellow Hex #ffd500 RGB 255/213/0 CMYK 1/14/100/0



#### New Blockbuster Gradient

Hex #0952f1 > #458dff > #4535ff RGB 9/82/141 > 69/141/255 > 69/53/255 CMYK 84/68/0/0 > 67/43/0/0 > 80/74/0/0

Background Gradient Hex #001253 > #000105 RGB 0/18/83 > 0/1/5 CMYK 100/96/31/40 > 76/68/65/88

## Typography

#### Typeface for logo

ITC Machine Medium



- old



- new

**Typeface for text** 

Telegraf

#### AaBbCcDdEeFfGgHhIiJjKkLlMmNnOoPp QqRrSsTtUuVvWwXxYyZz0123456789

- Ultrabold

#### AaBbCcDdEeFfGgHhIiJjKkLlMmNnOoPpQqRr SsTtUuVvWwXxYyZz0123456789

- Regular

AaBbCcDdEeFfGgHhIiJjKkLlMmNnOoPpQqRr SsTtUuVvWwXxYyZz0123456789

- Ultralight



BEGIN BIGGER BLANKET

Review Search Save G More info Account Watch Party

Iconography





Bundles

Logo for app

**Buster** 

### **Animation**

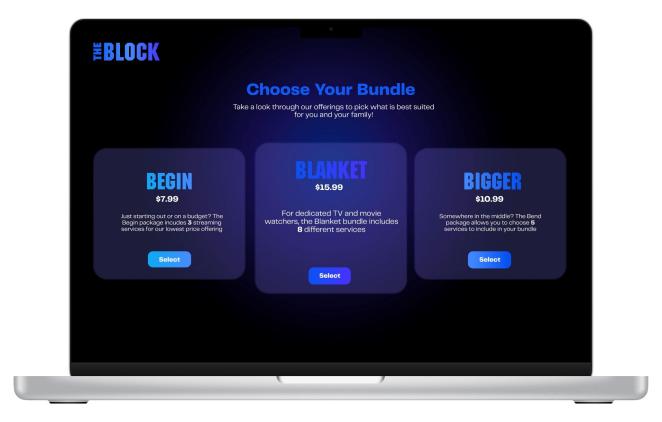




## **Experience Opportunities** and Features

#### Opportunity **Provide users with a seamless bundle management experience**

#### Users can select a bundle option that is right for them



#### Opportunity Curate content to have it be easily discoverable

#### **Easily find content by filtering**

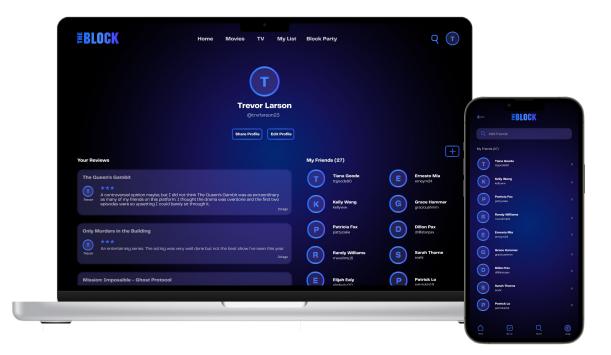


Users are provided with the most personalized content recommendations from Buster



Opportunity Create human connections through entertainment

#### Add friends and see who's a part of your block



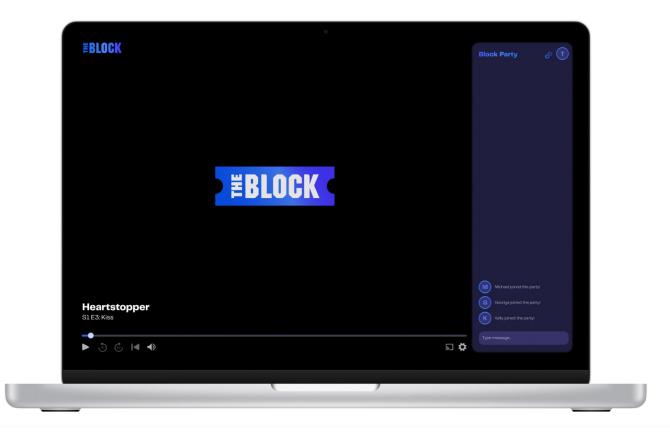
#### See reviews from friends to aid in decision making



#### Movie and TV lovers can share and discuss their favorite content on Block Party



#### Family and friends can watch content at the same time on Block Party



## **Our voice in action**



## Only Murders in the Buidling

Home Movies

TV

My List Block Party

Three strangers share an obsession with true crime and suddenly find themselves wrapped up in one.

Play Details

**BLOCK** 

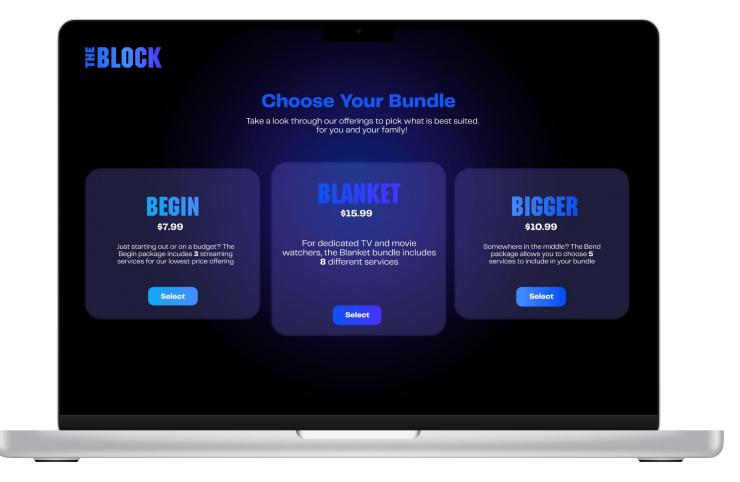
Service ▼ Genre ▼ Subtitles ▼

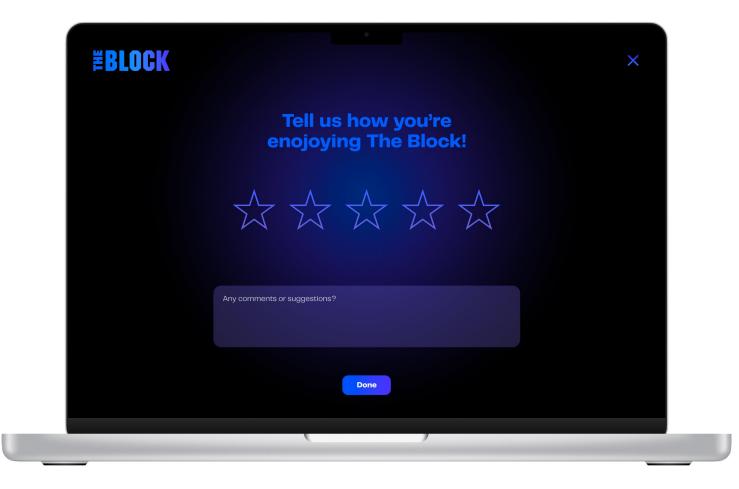
Welcome to The Block! I'm Buster. If you're having trouble finding content to watch, I can help!

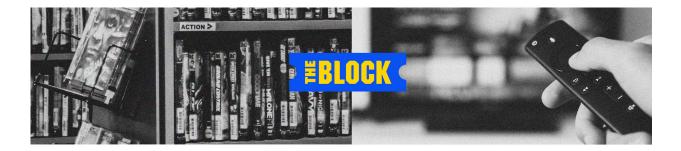
No thanks.

Sweet!

**q** (7)







#### The entertainment experience you've been waiting for. Welcome to The Block!

The only thing we love more than watching movies is sharing them with others. That's why we at Blockbuster created The Block.

By uniting streaming platforms in one place, The Block offers a unique way to consolidate your streaming habits and simplify your bills by making one payment – through us! Bundle your favorite services to get the shows you love for less.

We are here to connect people with the series they love and the people they love, because nothing is more fun than bonding over movies – at least to us. See what your friends are watching on Block Party and leave a review on your latest binge worthy series to let your friends know what you thought.

> We are at your service to help you find content you love like never before, and we couldn't be more excited.

> > So, what are you waiting for? Meet us on The Block.



Agenda

Introductions Goals Define Develop Design Deploy Q&A

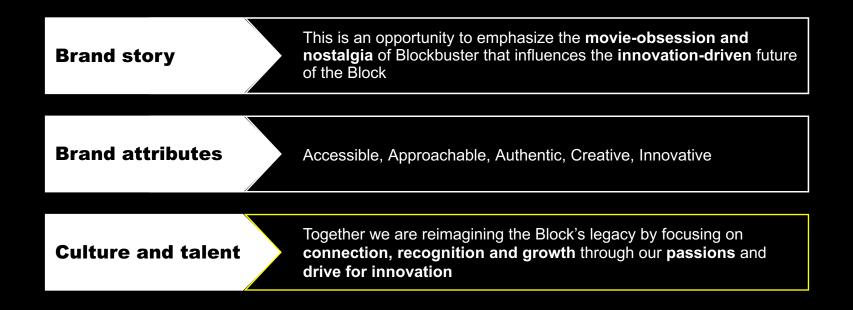
# Why should The Block care about Brand-led Change?

Blazej

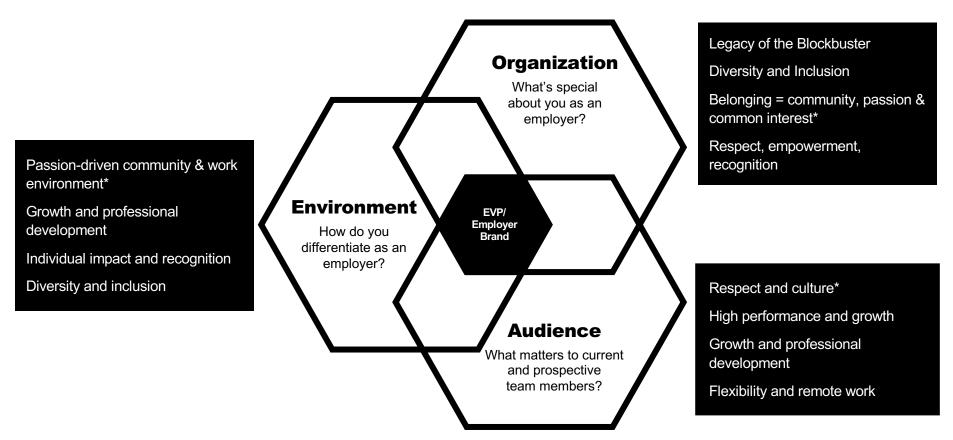
Siegel+Gale

## **Future of the Block**

We want our employees to embody the story and strategy of our brand



## **Employee Strategy Themes Across Lenses**



# How harmonious work passion can deliver company's culture

Factors	Tech Industry Approach	The Block
Drive	Ambition	Passion
Motivation	Extrinsic	Intrinsic
Environment	Push	Pull
End-result	Achieve metric	Make impact
Commitment	To personal objectives	To an industry / domain
Relationships	To network	To learn

## **Our employee value proposition**

Brand Promise	Entertainment powers connection   Unlocking our potential through passion   Together we are reimagining the Block's legacy by focusing on connection, recognition and engagement through passion for entertainment and drive for innovation.			
EVP statement				
EVP Narrative				
Supporting pillars +	We learn, adapt and progress	We lead with passion	We value what's best for us	
messaging	Learning and growth are the leading principles of our work to build better entertainment experiences for all. Therefore, we equip our employees with structure, mentoring and resources allowing us to grow in the direction supporting innovation and divergent thinking.	Everyday we live out our passions among the like-minded folks at the Block. We recognize each other's accomplishments and with recognition, we keep our morale high to achieve more together Through collaboration, we level-out the field and empower our diverse voices to advance the brand.	We believe in the power of diversity, with respect, intrinsic drive and entertainment being the factors that bind us as a community. We know that a creative mind requires a lot freedom, so we are not afraid to allow our people to explore possibilities and decide what is best for them. We thrive together and pursue our passions, regardless of our background.	
	Addres	ssing the themes of		
	Growth and professional development Perks & rewards Innovation	Recognition, respect, collaboration Harmonious work passion Accountability/ High Performance Culture	Empowerment Flexibility & remote work Diversity and Inclusion	

## **Proof Points**

## We learn, adapt, and progress

Former employee reboot & referrals

**Reverse Mentoring** 

Dedicated PD and passion budgets and development programs

## We lead with passion

Culture-fit recruiting process Onboarding experience --"straight-out of the movie" Weekly dedicated hobby time Passion-focused community groups with stewards across levels

#### We value what's best for us

Targeting social economic pay gap Five-year strategy for hiring goals Flexible working model Employee perk and benefit submission







## Lifting Off!

Kevin

Siegel+Gale

#### **Blockbuster**

Blockbuster historically prided itself on providing sound expertise on movie rentals, but has struggled ever since society's media consumption shifted away from DVDs to digital streaming platform.

Blockbuster partnered with Siegel+Gale to reimagine the old company as "The Block" to reinvigorate its consumer base by combining elements of a nostalgic past with a fresh feel to align with the current streaming services landscape.

#### **Our Approach**

Implement proprietary research tools Development of internal purpose statements Brand voice and design guidelines Brand platform and messaging Employee engagement strategy and training Internal and external brand implementation plan

## **Additional Stakeholders**

**Streaming services** 

NETFLIX HBOMAX hulu





# NETFLIX

## **Subscription Loss**

**Subscription loss** 

**Revenue loss** 

700k (Q1) 970k (Q2) \$10.5m (Q1) \$13.6m (Q2)



**Profit loss** 

Costs constant

Revenues down

Profit down

#### **The Block**

### \$900M/year recaptured



Potential loss households Price sensitive 49.2M HHs

50% retention rate 28.6m HHs

\$12/month (vs. \$15) \$343.2m/month

25% market share

### **Subscription Loss Drivers**



Password sharing

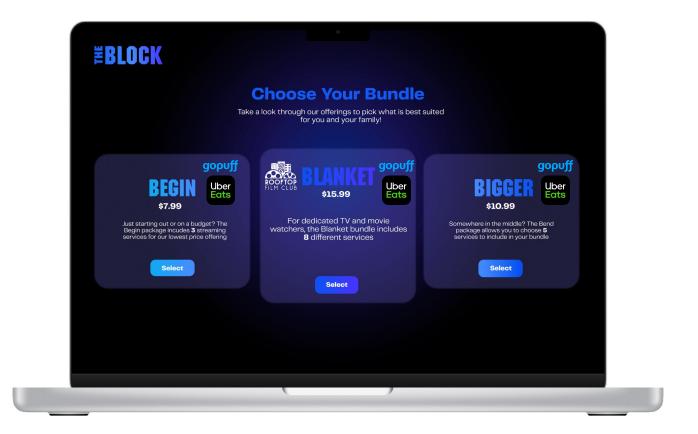
Competition\*

## Partnerships expand revenue streams to drive organic growth









### Marketing

Siegel+Gale

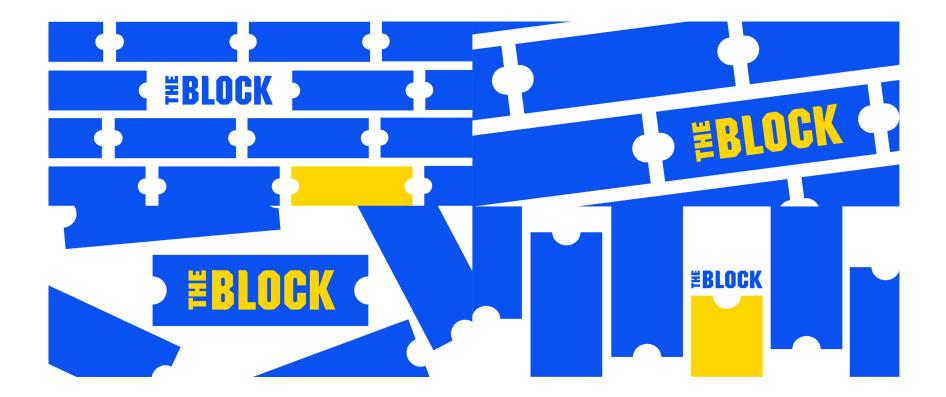
### **Segmentation**





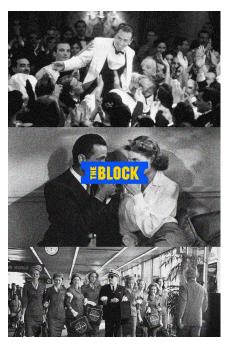
### **Segmentation**







### EBLUGK **BLOCK** *EBLOCK* **EBLOCK ≝Block** nnv

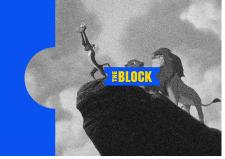


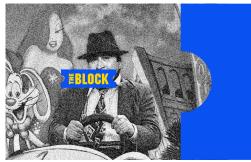
### ERLAR *EBLOCK EBLOCK* **EBLOCK** *EBLOCK* "DI NCV





Starting at \$7.99/mo





#### We came back to have your back.

Starting at \$7.99/m

### **Segmentation**





# EBLOC

The entertainment experience you've been waiting for.









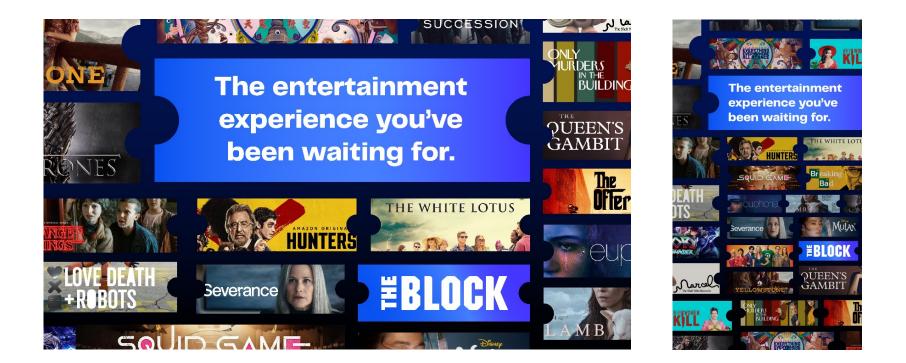


KIV+ NETFLIX HBOMAX Disney+

YouTubeTV prime video hulu

peacock





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#### Siegel+Gale

### **Siegel+Gale** Simple is smart.